

*InterACTing with Global Society*

International Academic Strategies of  
Tokyo University of Foreign Studies (TUFS)



Office for International Academic Strategy  
Tokyo University of Foreign Studies  
*(OFIAS - TUFS)*

May 2006



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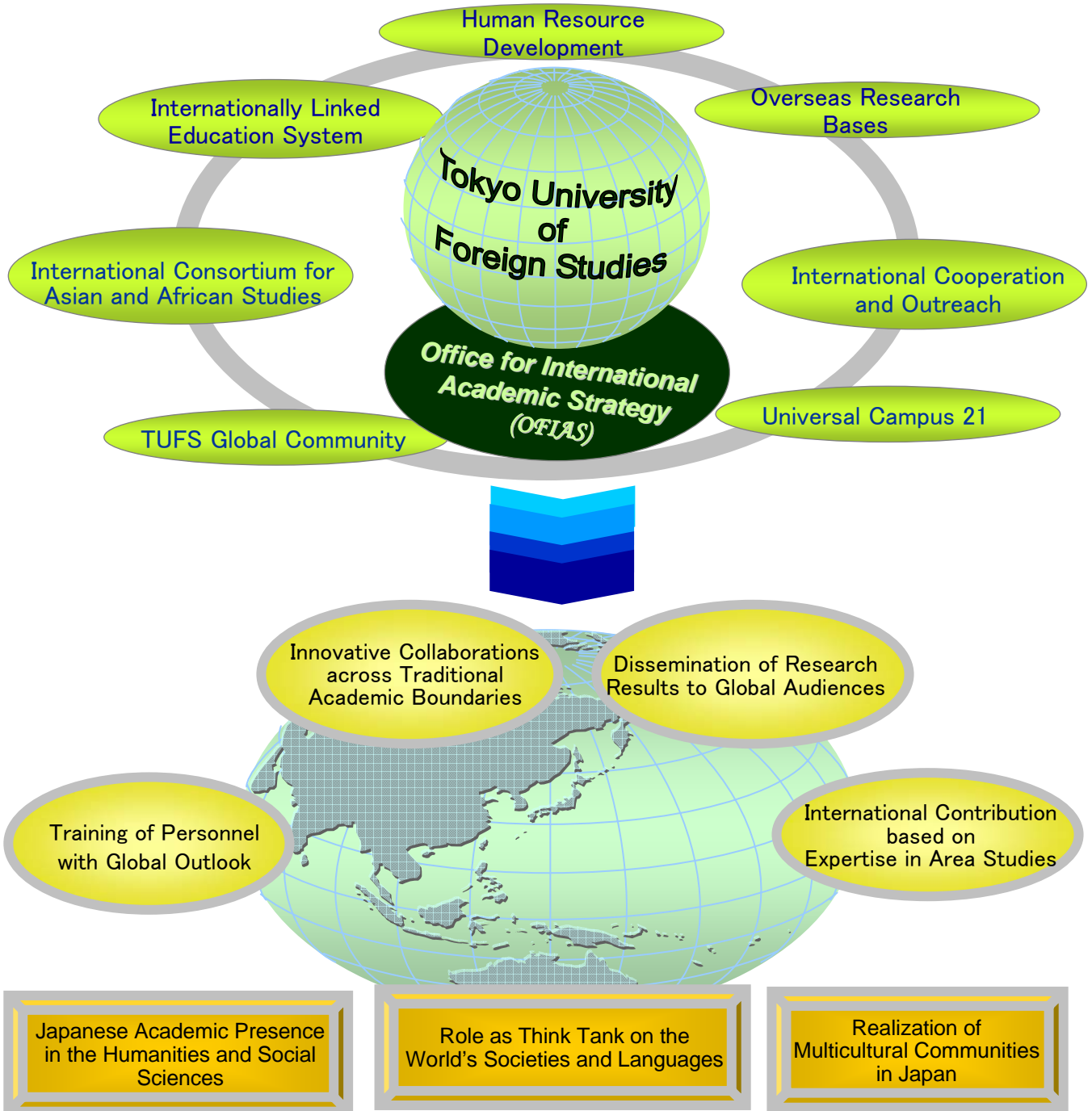
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# Major Goals of TUFSS's International Strategies





## Mission of TUFs

As a base for research and education related to the world's languages, cultures, and societies, TUFs leads research in these fields in Japan in an effort to create knowledge that will contribute to the promotion of harmonious coexistence in today's globalizing world and to train personnel to be fully equipped with the skills to conceive and implement innovative plans. In these ways, TUFs contributes to the resolution of global problems, including cultural conflicts, disputes, and ecological issues, and promotes Japan's national security.

### TUFs Master Plan

#### **1. As a base of higher education related to the world's languages, cultures, and societies:**

- 1) Develop personnel who possess a global outlook and an informed understanding of the world's languages, cultures and societies;
- 2) Train highly skilled professionals who can meet the diverse needs of this era of globalization;
- 3) Cultivate specialists with cutting-edge expertise in the world's languages and cultures and the global society.

#### **2. As an interdisciplinary and cutting-edge research base for the world's languages, cultures, and societies:**

- 1) Advance research on the languages of various regions of the world to construct linguistic theories based on multilingual contrastive studies and apply them to language instruction;
- 2) Promote research on the world's cultures and societies and seek out innovative joint, interdisciplinary, and comprehensive research;
- 3) Gather indigenous language materials on the languages, cultures, and societies of Asia and other regions of the world and develop them into reference information.

#### **3. As a leading center of Japanese language education:**

- 1) Promote itself as a global base for Japanese language education, Japanese language pedagogy, and Japanese language educator training;
- 2) Enhance its own effectiveness to provide comprehensive advice to overseas institutions on Japanese language education.



## **Tokyo University of Foreign Studies (TUFS) International Strategies**

**Tokyo University of Foreign Studies (TUFS) is known for its research and education on the languages, cultures, and societies of virtually all regions of the world and particularly those of Asia and Africa. In addition, as a leading center for Japanese language education and research in Japan, TUFS has actively developed relationships with foreign institutions. With these unique characteristics, TUFS pursues the following seven international strategies from a long-range perspective in interacting with the global community:**

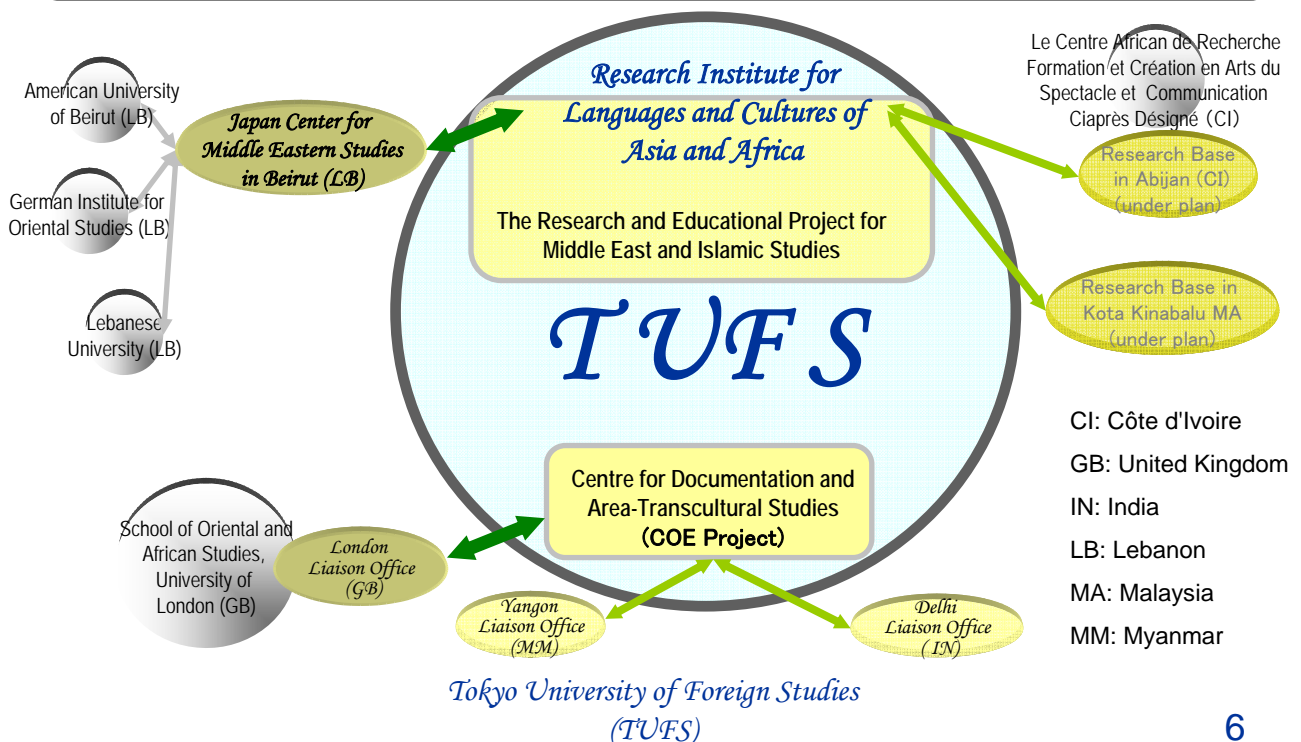
- 1. Establishment and operation of overseas research bases**
- 2. Formation of the International Consortium for Asian and African Studies and other networks**
- 3. Promotion of international activities through the TUFS Global Community**
- 4. Contribution to international cooperation and outreach**
- 5. Promotion of an internationally linked education system**
- 6. Realization of Universal Campus 21 (UC21), a multilingual, multicultural campus**
- 7. Development of human resources for international academic operations**



## Strategy 1 Establishment and Operation of Overseas Research Bases

TUFS sets up overseas research bases in key regions. In addition to being used by TUFS researchers, these bases welcome outside researchers for joint research projects.

- **Promotion of priority research projects at the Beirut and other research bases**  
Research is conducted on TUFS's high-priority Research and Educational Project for Middle East and Islamic Studies, using the Beirut and other research bases.
- **Coordination of joint research projects at the research bases**  
The Beirut and other research bases are coordinated under the Research Institute for Languages and Cultures of Asia and Africa (ILCAA), a nationwide inter-university research institute affiliated with TUFS, for joint research projects by Japanese and foreign researchers.
- **Implementation of academic activities at the London Liaison Office**  
TUFS coordinates joint research and academic events in collaboration with the School of Oriental and African Studies of London University, the counterpart of TUFS's Centre for Documentation and Area-Transcultural Studies, in order to foster a new generation of researchers.





## Strategy 2 Formation of the International Consortium for Asian and African Studies and Other Networks

TUFS strengthens its relationships with various overseas partner institutions to promote international joint research and educational cooperation.

### - Formation of the International Consortium for Asian and African Studies

The consortium will promote exchange among faculty and students as well as joint research and other academic activities among members regarding the languages, cultures, and societies of Asia and Africa.

### - Creation of a network for Japanese language education and research

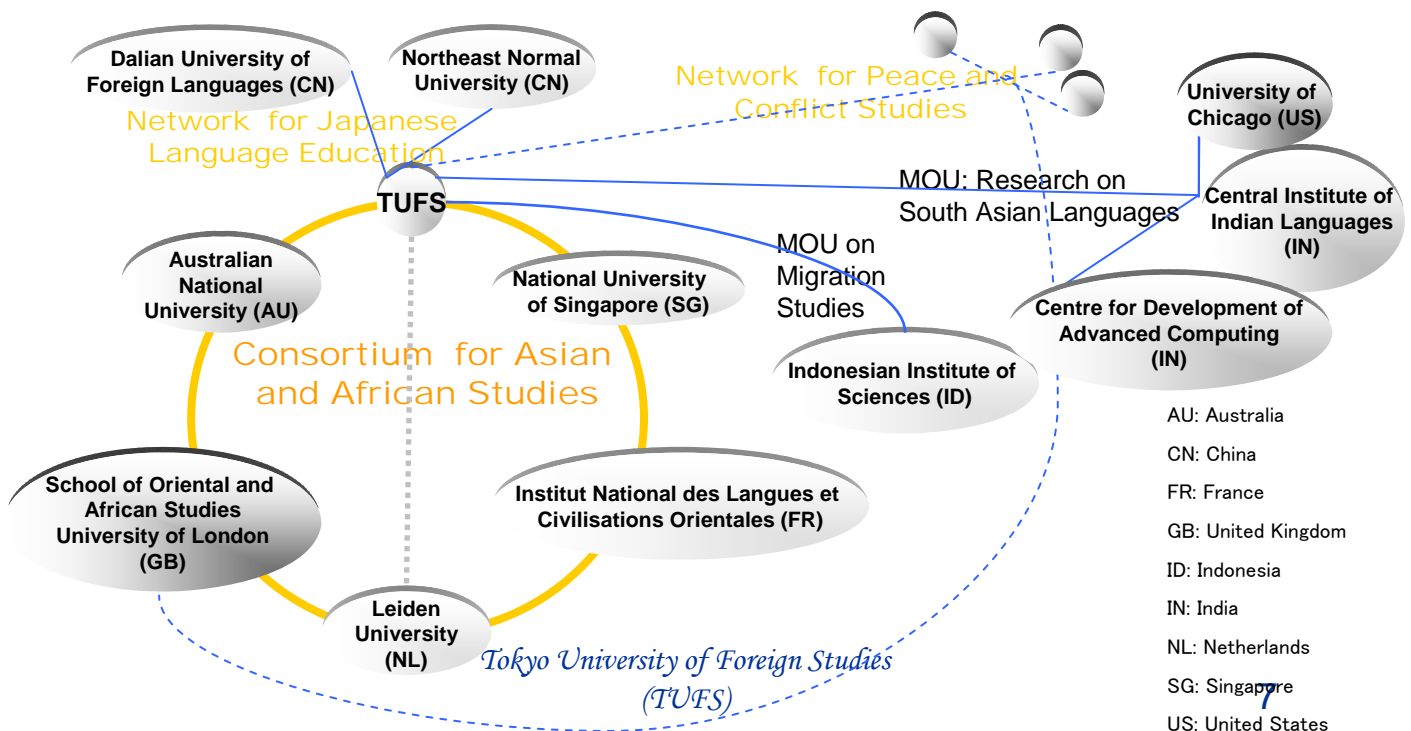
TUFS will build a network of Japanese language educational institutions worldwide to provide advice and facilitate the development of educational programs.

### - Development of a research and education network for peace-building and conflict-prevention studies (PCS)

TUFS will support the training of qualified specialists in collaboration with partner institutions and programs.

### - Building of a framework of a system to share historical resources

TUFS will contribute to the creation of a system based on agreements with partner institutions to share research resources on Asian and African languages and history and promote joint research and educational programs.





### Strategy 3

## Promotion of International Activities through the TUFs Global Community

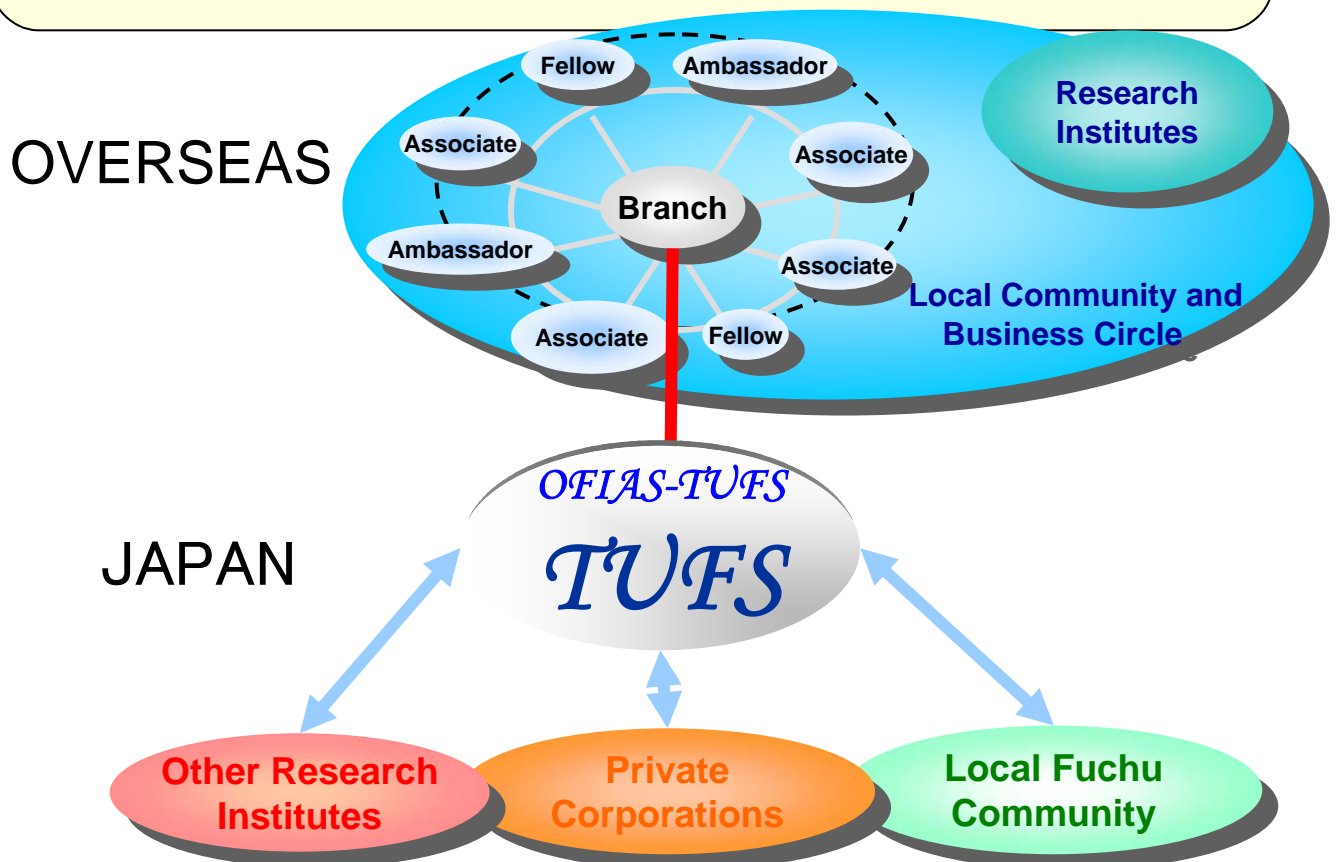
TUFS has a network of TUFS alumni, affiliated research fellows, and educators from Japan and around the world. The network will be developed into a system to mutually facilitate the international activities of its members.

#### - Creation of the TUFS Global Community

TUFS alumni all over the world will be organized as TUFS Associates under TUFS Ambassadors. The Ambassadors will operate TUFS Branches which will serve as contact offices for research and education.

#### - TUFS Research Fellows

Foreign academics currently and formerly affiliated with TUFS will be included in the TUFS Global Community to provide the support needed for international research activities.

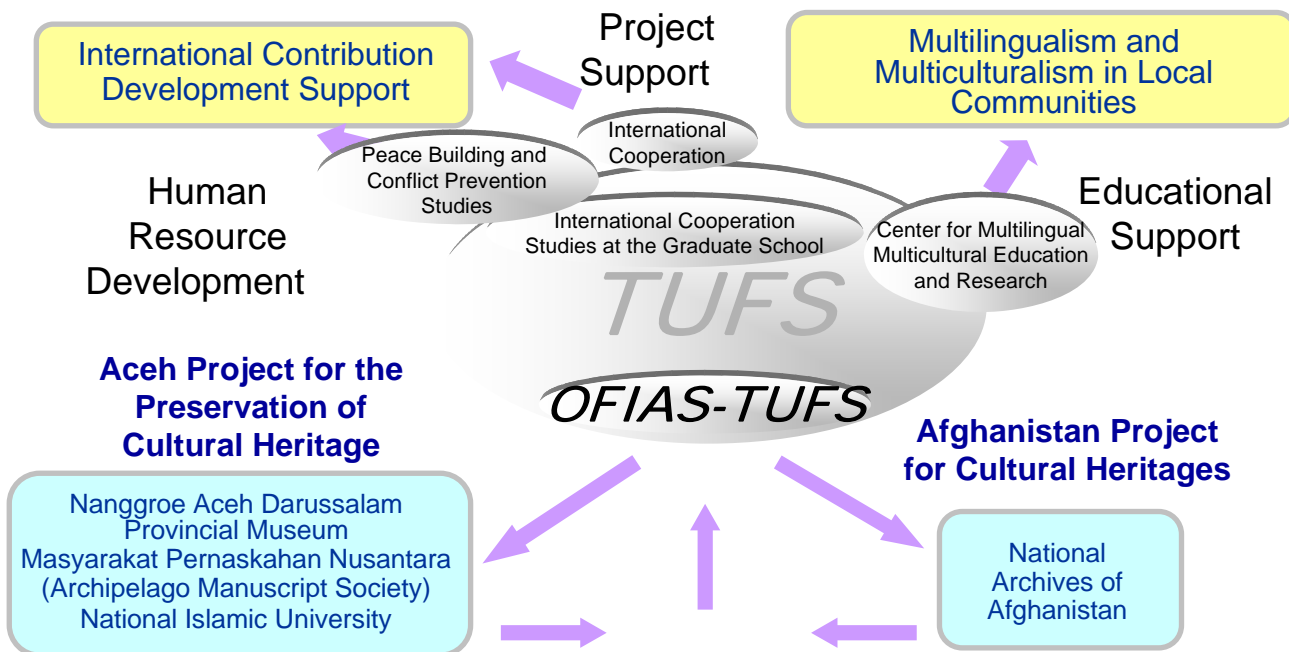




## Strategy 4 Contribution to International Cooperation and Outreach

Using its academic expertise to maximum advantage, TUFs provides multilingual support for international cooperation and public outreach.

- **Support for the restoration and preservation of linguistic and cultural heritages**  
TUFs will expand its activities as a hub for historical resources to assist the recovery and restoration of cultural heritages, such as those of Afghanistan and Indonesia (Aceh).
- **Support for promotion of multilingualism and multiculturalism in local communities in Japan**  
TUFs will contribute to foster globalization in local communities in Japan by providing educational programs and daily life information based on TUFs's expertise in multilingual and multicultural studies.
- **Enhancement of peace-building and conflict-prevention studies (PCS) program**  
Through the graduate school program in PCS, TUFs will train personnel who can contribute to world peace and the improvement of societies around the globe.
- **International cooperative internships**  
OFIAS will offer internships at its office, in coordination with related TUFs curriculums, to train specialists in the field of international academic administration.



Research on Linguistic and Cultural Heritages, Preservation Support, Common Use of Research Materials, and Researcher Training



## Strategy 5 Promotion of an Internationally Linked Education System

To educate students to be able to handle the diverse challenges of globalization, TUFS encourages its students to participate in educational and practical training programs abroad. At the same time, efforts are made to attract students from around the world to TUFS.

### - Expansion of exchanges with partner universities

TUFS will increase links with higher education institutions through official channels to facilitate exchanges.

### - Expansion of overseas internship programs

TUFS's overseas internship programs will be diversified to give participants greater opportunities for gaining experience in foreign countries.

### - Offering of multilingual courses

More seminar courses will be offered in English and other languages to give students greater exposure to foreign languages and cultures on a daily basis.

### - Study abroad support

More semester-based courses will be offered to enable students to study abroad. At the same time, the credit transfer system will be improved.

### - Advancement of Japanese language education by sending interns

TUFS will dispatch instructors and interns as assistant instructors to overseas institutions to provide high-quality Japanese language education.

### - Provision of internet-based courses and sessions

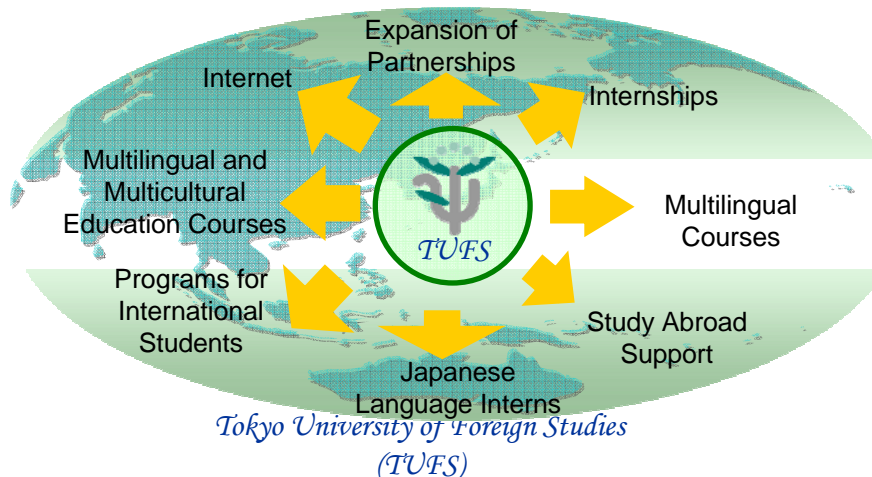
Using the Internet, classes will be held simultaneously at various points throughout the world. Through the Internet-based courses, bilateral educational exchanges will be promoted with partner educational institutions as well.

### - Development of courses for multilingual and multicultural education

In response to globalization within Japanese society, courses will be created to train students to work in multilingual and multicultural environments.

### - Increase in programs for international students

To accommodate international students, TUFS will develop programs in English, Japanese, and other languages to meet their educational needs.





## Strategy 6 Realization of Universal Campus 21 (UC21), a Multilingual, Multicultural Campus

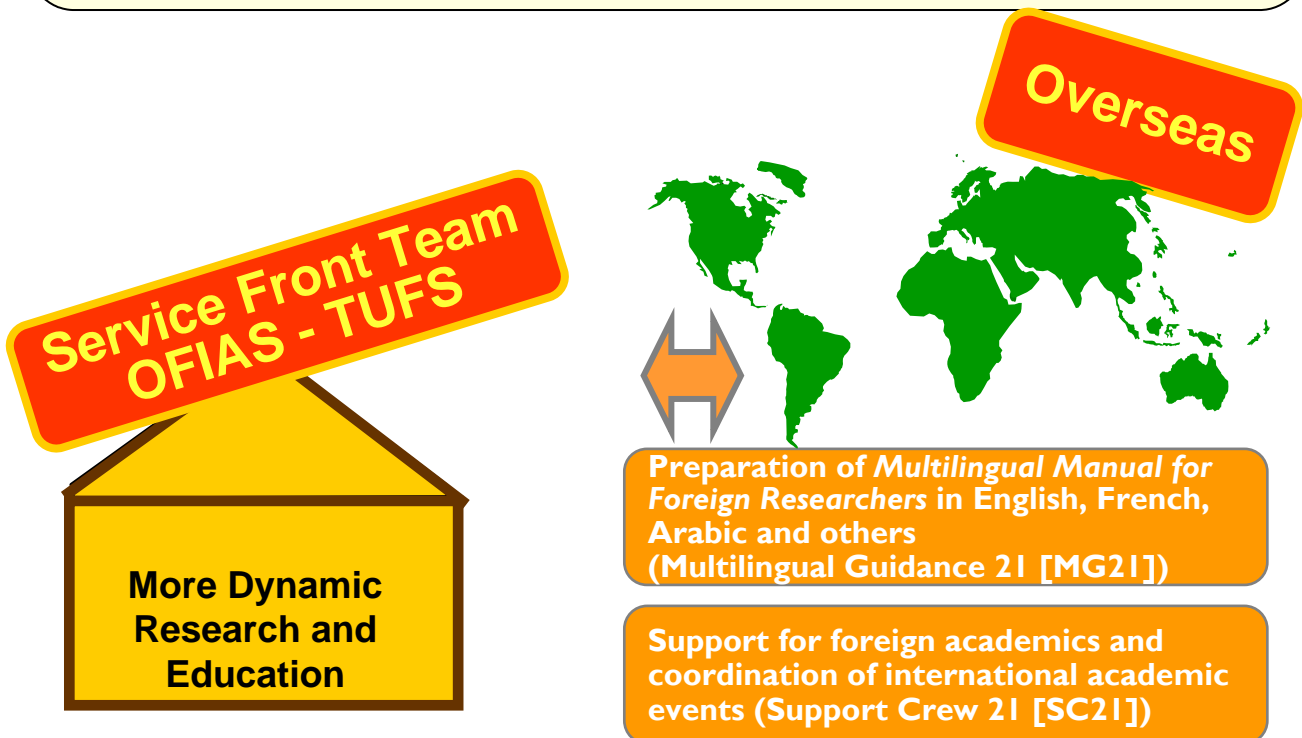
The existing multilingual and multicultural nature of the TUFS campus will be further enhanced to realize Universal Campus (UC21), which will be a microcosm of the global community.

### - Multilingual support for foreign researchers

*Manuals for Foreign Researchers* will be prepared in English, French, Arabic, and other languages to assist visiting scholars. Multilingual interns and work-study students will also provide support.

### - Provision of systematic support for international academic activities

OFIAS will be staffed with administrators and people experienced in global operations. OFIAS will provide support including welcoming visiting scholars, organizing international academic events, and assisting the operation of the on-site bases. By doing so, OFIAS will reduce the burden of TUFS faculty and facilitate international research projects.





## Strategy 7

# Development of Human Resources for International Academic Operations

TUFS develops various human resources for international academic operations - from student interns and post docs to administrators - through the recruitment of an outside specialists and coordination of practical training programs.

### - Appointment of an international business manager

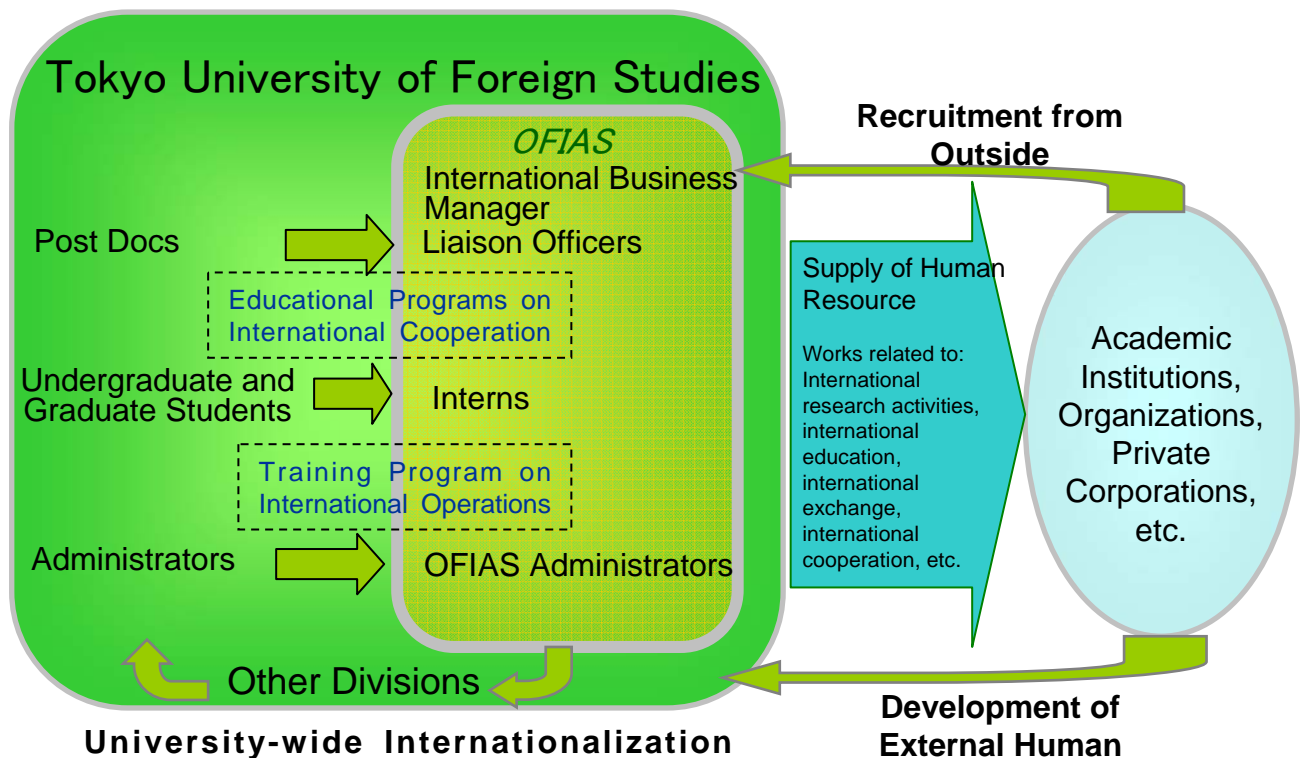
An external specialist with considerable experience and knowledge in international business will be brought in as an international business manager for organizing and conducting international operations.

### - Training of liaison officers

TUFS alumni with high-level linguistic skills and practical experience related to various regions throughout the world will be trained as interns under the international business manager. They will receive training to be specialists and go to careers in a variety of research and educational organizations, public organizations, international agencies, NGOs, and other bodies both inside and outside Japan.

### - Staff development with a focus on administrative abilities in international affairs

Training programs in Japan and overseas will be arranged for TUFS administrators. At the same time, practical training sessions will be coordinated in collaboration with partner institutions and at overseas bases.



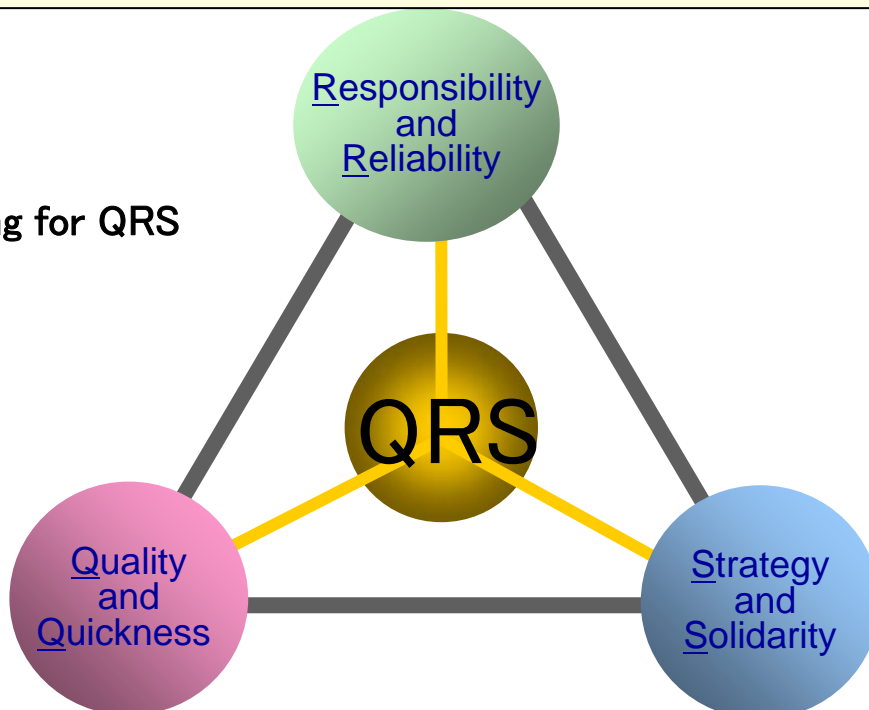


## Establishment of Office for International Academic Strategy (OFIAS)

OFIAS possesses the following unique characteristics:

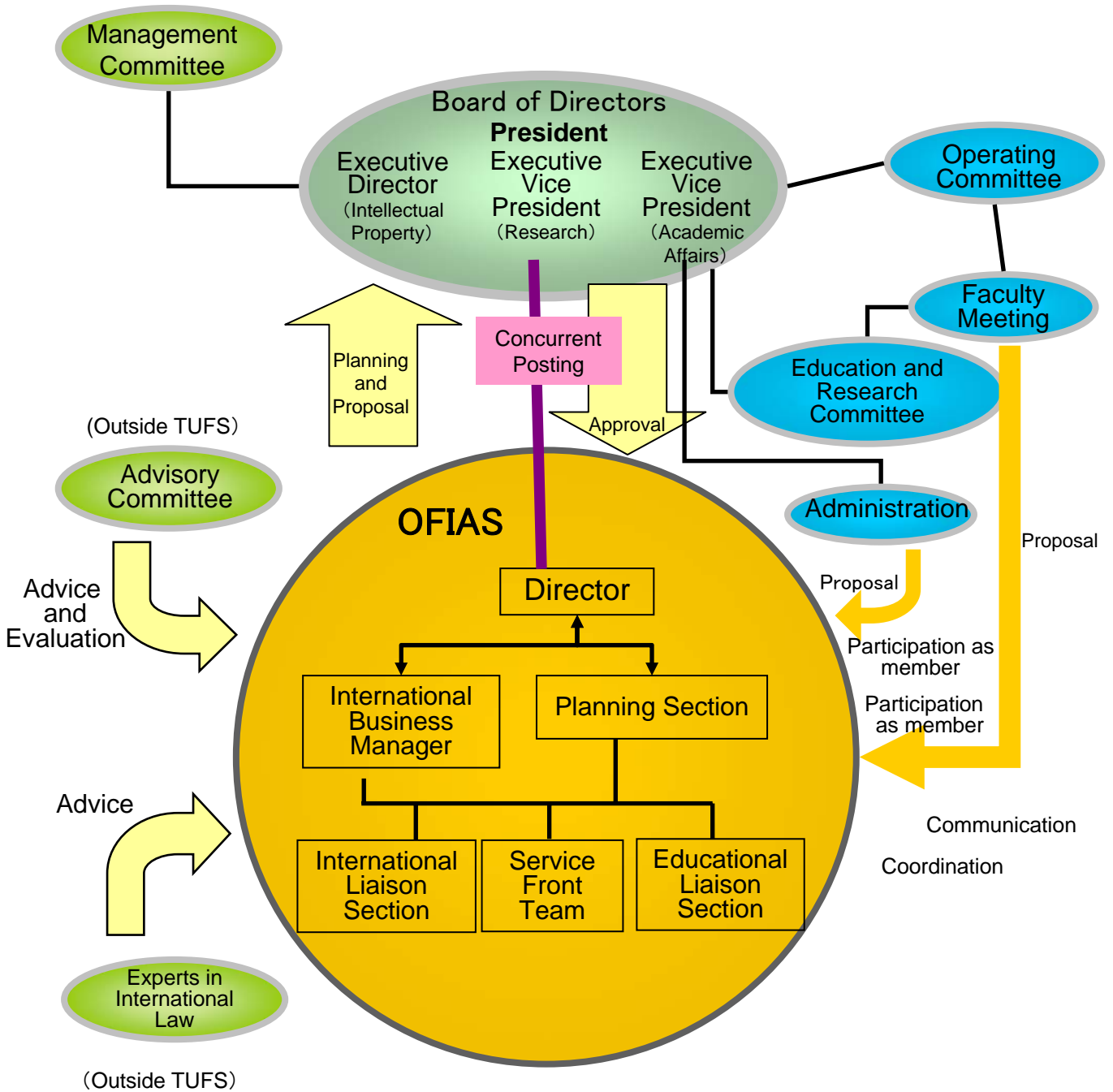
- OFIAS is under the direct supervision of the TUFs Board of Directors via the OFIAS Director-cum-TUFs Executive Director.
- It is administered from the comprehensive perspective of the entire university.
- It boasts teams consisting of both faculty and administrators.
- It has an international business manager with expertise in international operations.
- It supplies assistants with multilingual competence to support TUFs faculty and researchers with their academic activities.
- Its advisory system consists of well-informed outside experts and TUFs Management Committee members.

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# OFIAS Organization and Management System





## OFIAS Advisory Committee

The OFIAS Advisory Committee consists of seven noted experts outside of TUFs who review and advise OFIAS activities.

**AKASHI, Yasushi**

Representative of the Government of Japan for Peace Building, Rehabilitation, and Reconstruction in Sri Lanka  
(Member of the Management Committee of TUFs)

**FUJITA, Hidenori**

Professor, Division of Education, Graduate School, International Christian University  
(Member of the Management Committee of TUFs)

**HAYMAN, Lesley**

Deputy Director, British Council Japan

**INOUE, Masayuki**

Japanese Ambassador to the People's Republic of Bangladesh

**KOMANO, Kinichi**

Former Ambassador in charge of NGOs, Afghanistan Assistance Coordination and Human Security  
Fellow, Weatherhead Center for International Affairs, Harvard University

**ONO, Takushi**

Journalist, the Asahi Shimbun  
Visiting Lecturer, Faculty of Policy Studies, Chuo University

**TAMBO, Norihito**

President, University of the Air

*(in alphabetical order)*



## Activity Plan

### Preliminary planning

### Review and self-evaluation of the first year

### External evaluation

OFIAS Advisory Committee meeting

### Activities report meeting (scheduled for summer 2006)

Summary of activities

Application of results to the second-year plan

Publicity work



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